

ISLE OF ANGLESEY COUNTY COUNCIL <u>Scrutiny Report Template</u>	
Committee:	Partnership and Regeneration Scrutiny Committee
Date:	17 January, 2023.
Subject:	Draft Well-being Plan 2023-28 Anglesey and Gwynedd Public Services Board.
Purpose of the Report:	To provide an opportunity for Members of the Scrutiny Committee to scrutinise the content of the Gwynedd and Anglesey Draft Well-being Plan
Scrutiny Chair:	Cllr Dylan Rees
Portfolio Member(s):	Cllr Llinos Medi
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Local Members:	Not relevant to any specific ward

1 - Recommendation(s)

The Scrutiny Committee, as a statutory consultee, is asked to note and offer observations on the draft Well-being Plan which is to be published in May 2023.

2 - Link to the Council's Plan / Other Corporate Priorities

Isle of Anglesey County Council is committed to the principles within the Well-being of Future Generations (Wales) Act 2015. The Council provides a range of services which will fulfil its individual well-being objectives, as well as contributing to supporting the well-being objectives of the Public Services Board.

3 - Principles as a Guide for Scrutiny

To assist Members when scrutinising the subject:-

- 3.1** The impact the matter has on individuals and communities [focus on the customer/citizen]
- 3.2** Look at the efficiency and effectiveness of any proposed change - financially and in terms of quality [focus on value]
- 3.3** Look at any risks [focus on risks]
- 3.4** Scrutiny taking on a performance monitoring or quality assurance role [focus on performance and quality]
- 3.5** Look at plans and proposals in terms of:
 - The long-term
 - Prevention
 - Integration
 - Collaboration
 - Content
 [focus on wellbeing]

3.6 Potential impact of this decision on:

- the groups protected under the Equality Act 2010
- those who experience socio-economic disadvantage in their lives (when making strategic decisions)
- opportunities for people to use the Welsh language and not treat the Welsh language less favourably than English

[focus on equality and the Welsh language]

4 - Key Scrutiny Questions

1. *Do you believe that the well-being objectives and the priorities identified to realise the objectives will improve the social, environmental, cultural and economic well-being of both counties?*
2. *Are there any priorities missing - especially given the findings of the Well-being Assessments at the beginning of the year?*
3. *Where could the Board collaborate and influence in order to make a difference?*
4. *In what way could communities assist to deliver the plan's priorities and to develop them further in the future?*

5 - Background / Context**5.1 INTRODUCTION AND CONTEXT:**

5.1.1 The Well-being of Future Generations (Wales) Act 2015 places a duty on Public Services Boards to publish a Well-being Plan which outlines how it is intended to improve the well-being of the area's residents.

5.1.2 As you will know, the Gwynedd and Anglesey Public Services Board includes representation at the highest level from the main public bodies in the area.

5.1.3 The first stage of the work of creating the Well-being Plan was to undertake an assessment of local well-being and carry out research to understand and learn more about those areas.

5.1.4 In May 2022, Assessments of Local Well-being for the Gwynedd and Anglesey areas were published with both counties split into 14 smaller areas (8 in Gwynedd and 6 in Anglesey).

5.1.4 The Assessments brought together a range of information about the communities of Gwynedd and Anglesey. We have examined the latest research, gathered data and engaged with our community groups to ascertain what is good about our communities, and which aspects are not so positive.

5.1.5 The Well-being Assessments were an opportunity to consider the challenges and opportunities our communities are facing; especially the impact of the Covid-19 pandemic, Brexit and the cost of living crisis.

5.1.6 The Board considered the aforementioned information when creating the Draft Well-being Plan for Gwynedd and Anglesey. A copy of this document can be found in Appendix 1.

5.2 DRAFT WELL-BEING PLAN:

5.2.1 The plan outlines how the Board intends to make a real difference to the lives of residents by working together to deliver results for the entire area.

5.2.2 Members of the Public Services Board are eager to make a meaningful contribution to the partnership landscape without duplicating the work of other partnerships and therefore the Well-being Plan draft seeks to clearly highlight whether the Public Services Board has a role in leading or delivering the well-being priorities.

5.2.3 The **Well-being Objectives** were drawn up after analysing the main messages that emerged from the Well-being Assessment conducted during 2021/22.

5.2.4 The PSB has identified three Well-being Objectives:

- **We want to work together to mitigate the impact of poverty on the well-being of our communities**
- **We want to work together to prioritise the well-being and success of our children and young people.**
- **We want to work together to support our communities to shift towards Zero Net Carbon.**

5.2.5 It is also important to note that the **Welsh language** will be a golden thread that runs throughout the plan. We will promote the use of the language in all fields of work and will work with communities to develop Welsh-medium services and activities.

5.2.6 For each of these objectives, there are detailed tables providing more information as to why they were chosen and the steps we propose to take to achieve them. As explained above, these will be amended and refined during the consultation period as we receive more information and receive people's opinions.

5.2.7 The Board believes that these are fields in which we could collaborate better, at a time of significant cutbacks in public sector resources, in order to secure the best results for the residents of Gwynedd and Anglesey.

5.3 NEXT STEPS:

5.3.1 The three-month statutory consultation period will end on 6 March. Following this, the Board will consider the responses to the consultation before creating a final Well-being Plan.

5.3.2 Once the Board approves the final version, the Well-being Plan will be submitted to the Boards/Full Councils of the statutory members for approval prior to publication in May 2023. The statutory members are Gwynedd and Anglesey Councils, Betsi Cadwaladr University Health Board, North Wales Fire and Rescue Authority and Natural Resources Wales.

5.3.3 In the case of Isle of Anglesey County Council, it will be submitted to the Full Council (***Date to be confirmed***)

5.4 SCRUTINY ARRANGEMENTS:

5.4.1 The Board's work will be checked regularly by the Scrutiny Committees of Gwynedd Council and the Isle of Anglesey County Council.

5.4.2 The Well-being Act and the associated national guidelines note three roles for Local Authority Scrutiny Committees when providing democratic accountability for the Public Services Board:

- Reviewing the governance arrangements of the PSB
- Statutory consultees on the Well-being Assessment and the Well-being Plan
- Monitoring progress of the efforts of the PSB in the implementation of the Well-being Plan

5.4.3 The Scrutiny Committee has a statutory duty to scrutinise the content of the document as part of the process of developing the Plan. However, it is important to note that we as a Council are only one of the partners and the content of the final plan will be the decision of the Public Services Board.

6 – Equality Impact Assessment [including impacts on the Welsh Language]**6.1 Potential impact on the groups protected under the Equality Act 2010**

No negative impacts were noted after completing the EIA.

6.2 Potential impact on those experiencing socio-economic disadvantage in their lives (strategic decisions)

No negative impacts were noted

6.3 The potential impact on the opportunities for people to use Welsh and to treat the Welsh language no less favourably than the English language

The Support Team of the Public Services Board has already considered and recognised the need for impact assessments (e.g. Language and Equality) and assessments will be developed and used when the Board engages with our communities on specific points and to update the Well-being Plan.

7 - Financial Implications

None

8 - Appendices**9 - Background Papers (please contact the Report's author for any further information):**



CONSULTATION DRAFT

ANGLESEY AND GWYNEDD WELL-BEING PLAN 2023-2028

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1. Welcome

Welcome to the consultation on the draft of the second Well-being Plan for Anglesey and Gwynedd. The Public Services Board, or often called the PSB, have used the information contained in the [Well-being Assessment](#) to look at how to improve well-being across the region. We are interested to know if you think the plans we have will help to make things better for you and your community. We'd also like to know if you have any other ideas about how we can work together for the benefit of our communities.

The plan will change and evolve over the next few weeks as we get more information and an even better understanding of what matters and how we can work together to make Anglesey and Gwynedd a better place to live, work and visit. That's why some of the detail around the proposed objectives and how we'll know if we're making a difference is missing. We will be talking to people and gathering views until the **6th March 2023** so there's plenty of time for you to let us know your thoughts. Details of how you can get in touch are at the end of this document.

2. Foreword from the Chair of the PSB

Our vision as a Public Service Board is to work together to ensure that our communities thrive and are prosperous in the long term. The aim of the Well-being Plan is to set out how we are going to achieve this and make a real difference to the lives of the residents of Anglesey and Gwynedd. As public service providers we will work together to achieve a common ambition for the whole region.

The individual organisations will continue to provide services which will deliver their own well-being objectives as well as contribute to the well-being objectives of the Public Services Board. Engaging with communities is core to the success of the plan and the Board commits to providing clear guidance in order to reach its objectives.

We have strong and proud communities with a tradition of helping each other and working together. The role of these communities will be central to delivering the well-being objectives which have been set out in this plan.

The objectives, and steps to deliver them, once finalised, should be linked and support each other due to their cross-cutting nature. All members of the PSB should be able to play their full part in achieving what we expect from the plan.

Since we started looking at what we could do to improve well-being in Anglesey and Gwynedd, the war in Ukraine and the cost of living crisis have made some people's lives even harder. As we continue to develop the plan, in consultation with the public and partners, we will look at how we can work together to ensure these issues are included in the final plan.

Aled Jones-Griffiths
Chair of the Gwynedd and Anglesey Public Services Board

3. Background to the Well-being Plan

In 2015, the Welsh Government made a new law in Wales called the Wellbeing of Future Generations Act. This followed conversations with many thousands of people across Wales about the "Wales we want".

This law puts the citizens of Wales in the centre of everything public services do to improve the economic, social, environmental and cultural wellbeing of Wales and has the sustainable development principle at its heart. This means that all public services need to work in a way that improves wellbeing for people today without doing anything that could make things worse for future generations of babies, children, young people, adults and older people, in other words all our families, young and old, and our friends and neighbours.

The Act highlights seven national well-being goals and five ways of working in order to give public bodies a common purpose. It also tries to ensure that we are better at making decisions by placing a duty on organisations to think about the long term, to collaborate and to consider people of all ages when resolving and preventing problems.

Together, the seven well-being goals and the five ways of working have been designed to support public bodies to meet the existing needs of their communities and ensure that the decisions of today do not harm future generations. The seven national well-being goals are:



The Act places a duty on public bodies to work in a sustainable way and to utilise the following five ways of working:

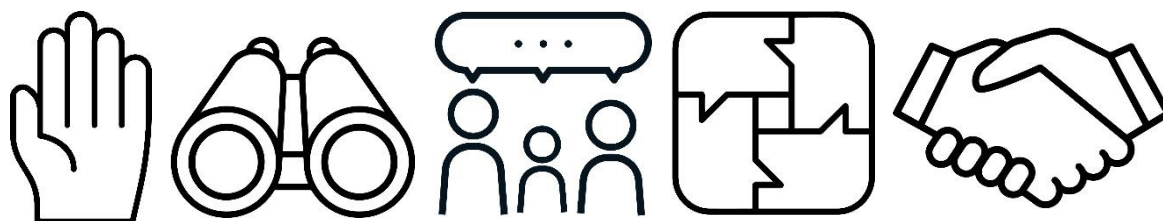
Prevention

Long Term

Involvement

Integration

Collaboration



In addition to setting expectations that public bodies work this way, the Act has established a Public Services Board for every local authority area in Wales to ensure that public bodies work together to create a better future for the people of Wales. The Anglesey and Gwynedd Public Services Boards have decided to work together as one Board to ensure that public bodies across the area work together to create a better future for the people of Anglesey and Gwynedd.

The Public Services Board must assess the well-being of our area and create a Well-being Plan with the aim of improving the social, economic, environmental, and cultural well-being of our communities.

The Anglesey and Gwynedd Public Service Board membership:

The Board's five statutory members are:

- | | |
|---|---|
| • Isle of Anglesey County Council | • Cyngor Gwynedd |
| • Natural Resources Wales | • Betsi Cadwaladr University Health Board |
| • North Wales Fire and Rescue Authority | |

The invited members of the Board are:

- | | |
|-------------------------------------|--|
| • Public Health Wales | • North Wales registered social landlords representative |
| • Grŵp Llandrillo Menai | • North Wales Police |
| • Mantell Gwynedd | • North Wales Police and Crime Commissioner |
| • Medrwn Môn | • Wales Probation Service |
| • Snowdonia National Park Authority | |
| • Bangor University | |
| • Welsh Government | |

There is an opportunity to ask other bodies/organisations/ partners to sit on the Anglesey and Gwynedd Public Services Board as specific objectives and actions are identified.

4. The local Well-being Assessments

In May 2022, an Assessment of Local Well-being was published for Anglesey and Gwynedd. The Public Services Board has divided the two counties into 14 smaller areas and research was undertaken in order to understand and learn more about the well-being of those areas. Eight of these areas are in Gwynedd and six are in Anglesey. The information booklets for each area are available on the website. www.llesiantgwyneddaron.org

The assessment was just a starting point – an overview of well-being to accompany the area booklets which gave the Public Services Board a better understanding of Anglesey and Gwynedd. Having considered the data and the views of local people, the Board concluded that the main priorities for residents of Anglesey and Gwynedd from the assessment were as follows:

- Respond to poverty and the cost of living
- Improving the health and well-being of children and young people
- Improve mental health and well-being
- Climate change – support communities to reach net zero
- Promote the use of the Welsh Language
- Enable equal experiences and access to nature
- Future workforce planning that meets the needs of the community and the local economy
- Ensure housing for local people
- Influence the financial priorities of public bodies

Please refer to **Appendix 1** for further details on the key messages from the Well-being Assessments.

5. OUR PROPOSED WELL-BEING OBJECTIVES:

Using the evidence in the Well-being Assessment, the PSB has identified **three Well-being Objectives**:

- We want to work together to mitigate the effect of **poverty** on the well-being of our communities
- We want to work together to prioritise the well-being and achievement of **our children and young people**.
- We want to work together to support our communities to move towards **Zero Net Carbon**.

In addition, it is important to note that the **Welsh language** will be a golden thread running through the plan. We will promote the use of the language in all aspects of our work and will work with communities to develop services and activities through the medium of Welsh.

For each of these objectives, the tables below give more information about why they've been chosen, what steps we are considering taking to deliver them and how they contribute to each of the Well-being Goals. As explained earlier, these will be amended and refined during the consultation period as a result of more information and people's views.

Well-being Objective 1: We want to work together to mitigate the effect of poverty on the well-being of our communities

Ambition:

We will develop a detailed understanding of how poverty affects the area and look to ensure that the work happening across public bodies is more effective in mitigating the long-term effects of poverty. We will work together to gain a detailed understanding of the implications of living in poverty in our different areas. We will continue to develop the Well-being Assessments to get a detailed picture of where the lack of access to services is more challenging due to poverty.

What we could do over the course of the five-year plan:

- We will prioritise tackling hardship and poverty in response to the cost of living crisis.

<ul style="list-style-type: none"> • We will act as a voice for those impacted by poverty and hardship in Gwynedd and Anglesey knowing what communities and citizens need and the information that partners hold. • We will collate and share benefits and resources to mitigate the impact of poverty in a coordinated way in order to ensure that it reaches all those that require support. • We will stimulate and support community groups to help people remain resilient, for example, supporting healthy lifestyles, or providing help with cost of living pressures. • We will also start to identify steps to safeguard food and energy in the longer-term and protect our natural resources. • We will enact socially responsible public procurement, benefitting the local supply chain and promoting a circular economy locally. • We will work within the context of the Wales Transport Strategy, we will try to support those at a socio-economic disadvantage to access education, employment, services and activities. • We will commit to developing a fair work mindset, place fair work at the heart of policies and plans, create fair work and be exemplars of fair work in Anglesey and Gwynedd demonstrating the value of such an approach for business and the community and promote access to fair work for all.
How will we know that we are making progress?
Links to the 5 Ways of Working:
Links to the 7 Wellbeing Goals:

Well-being Objective 2: We want to work together to prioritise the well-being and achievement of our children and young people
<p>Ambition:</p> <p>We will plan preventative services and activities together to support families before the need for intensive intervention arises. We will encourage children, young people and their families to improve their health so that they can live healthily and independently within their communities in the long-term. We will work to ensure that our children and young people have positive experiences during their childhood and give priority to supporting families to ensure that every child gets the best start in life. We will also ensure that there is a clear vision among the partners to ensure the best results for children and young people.</p>
<p>What we could do over the course of the five-year plan:</p> <ul style="list-style-type: none"> • We will promote and coordinate the Early Years Strategy. • We will promote strategies to tackle obesity among children. • We will support the North Wales Vulnerability and Exploitation Board which works to protect the population of north Wales including specific work to protect young people. • We will support the National Strategy for Violence against Women, Domestic Abuse and Sexual Violence. • We will work with partners to ensure that people of all ages, including those who are vulnerable or in our care, are resilient and prepared for employment, further education, or training. This includes looking at Green Skills for the future. • We will provide greater opportunities for quality volunteering, work experience and apprenticeships. • We will tie in adverse childhood experience (ACE) trauma informed training when appropriate.
How will we know that we are making progress?
Links to the 5 Ways of Working:
Links to the 7 Wellbeing Goals:

Well-being Objective 3: We want to work together to support our communities to move towards Zero Net Carbon

Ambition:

We will work together locally to support our communities to reduce carbon emissions and try to mitigate the impact of climate change. The Board considers that protecting the natural environment is integral to achieving its priorities and will be a common theme that runs across all the well-being objectives.

What we could do over the course of the five-year plan:

- We will seek to deliver decarbonisation activity within our communities.
- We will support our communities to move towards Zero Net Carbon
- We will use our landscape to store carbon and mitigate the effects of climate change.
- We will promote and action the north Wales Active Travel Charter.
- We will promote green health opportunities through social prescribing.
- We will protect and enhance biodiversity and natural habitats, whilst increasing and encouraging equal access for everyone to our natural environment. This includes access to green countryside spaces, and blue coastal spaces.
- We will maximise the benefits that come with our unique natural assets and grow our sustainable tourism offer.
- We will work with and support communities who want to manage and improve their local environment and empower all, including young people, to improve community spaces.

How will we know that we are making progress?

Links to the 5 Ways of Working:

Links to the 7 Wellbeing Goals:

6. How we developed the proposed Well-being Objectives:

Having considered the main messages highlighted in the Well-being Assessments, a series of workshops were held over the summer of 2022 with the members of the Board. With the support of the Wales Co-production Network, the workshops gave members the opportunity to reflect on the previous Well-being Plan while considering the following questions:

A. Looking back at the Well-being Plan 2017-22:

- How did we do against the two objectives/nine themes in the previous plan?
- What has changed and influenced the well-being of our communities in the last 5 years?

B. Looking forward to the Well-being Plan 2023-28:

- Looking at the updated assessments for 2022 what are the key priorities for the PSB?
- Are there priorities where action is already taking place effectively outside the scope of the PSB?
- What can we do to ensure that the PSB adds value together rather than working separately?
- What would ensure that the new Well-being Plan is a success?

As the Board considered the local objectives for the new plan the recommendations of the Future Generations Commissioner were followed including: *'In setting its local objectives a board must also take into account the latest Future Generations Report as prepared by the Commissioner which will provide an assessment of the improvements public bodies should make in order to set and meet well-being objectives in accordance with the sustainable development principle.'*

The Public Services Board decided that the focus should be on those areas where collaboration is needed in order to make a real difference. Having analysed the main messages that emerged in the Well-being Assessment and considered the conclusions of research and other assessments they have prioritised three specific areas in order to realise this vision. In a period of significant reduction in public sector resources, we believe that these are areas where we can work together better to ensure the best results for the residents of Anglesey and Gwynedd.

7. What are the next steps?

There is now an opportunity for you to give your opinion as part of the development of this Well-being Plan. We are eager to receive comments either supporting what is proposed in this document or raising points that we have not yet considered and we will pay attention to these before finalising the new Well-being Plan.

The formal consultation period will end on **06/03/23**. The results will be analysed and considered by the Members of the Public Services Board and after that we will confirm our well-being objectives, the priority areas and the work programme for the next 5 years. It is important to note that the Well-being Plan will be a living document that will change and develop over time.

The final Well-being Plan for Anglesey and Gwynedd will be published in May 2023.

If you would like to receive more information about the Anglesey and Gwynedd Public Services Board, please visit:

www.llesiantgwyneddaron.org

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Phone number: 01766 771000

Please ask for:

Anglesey and Gwynedd Public Service Board Programme Manager

The Council's Business Support Service
Council Offices
Shirehall Street
Caernarfon
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LL55 1SH

APPENDIX 1 - Main messages from the Well-being Assessment completed in 2022:

The booklets look at well-being in the context of the four main headings in the **Well-being of Future Generations (Wales) Act 2015** - namely Social, Economic, Environmental and Cultural. An additional heading has been added, namely 'Population and Language' as the Board recognises the importance of this specific theme for the area.

Population and Language:

- More over 75s are anticipated in future which means that an ageing population needs to be supported and we must ensure that individuals stay healthy for longer for the benefit of the economy and health and care services.
- Anglesey and Gwynedd are considered strongholds for the Welsh language but there has been a decline in the percentage of speakers over the past decade.
- Our communities are concerned about the impact that migration, tourism, the availability of suitable and affordable housing for young people and families are having on the Welsh language.

Environmental:

- The diverse natural environment of Anglesey and Gwynedd is an important resource. Coastline, lakes and rivers, marshes and forests have a positive impact on social, cultural and economic well-being.
- Climate change is a global challenge that is having an impact on the well-being of our residents. It leads to communities under high flood risk, exceptional weather and landslides and puts our nature and habitats under increasing pressure.
- Protecting nature and biodiversity is important for decarbonisation. In Anglesey and Gwynedd there are diverse habitats and species that store the carbon that contributes to the level of greenhouse gases.
- Agriculture is an important sector in Anglesey and Gwynedd and our farmers need to be supported to develop more sustainable farming to contribute to decarbonisation.
- Maintaining a green future is a priority for the communities of Anglesey and Gwynedd. Residents have highlighted the appetite for eco-friendly areas that maximise our natural resources.

Social:

- There is concern about the level of obesity in 4-5 year olds across the region, with the highest percentage of all North Wales region counties here in our area. Evidence suggests that the percentage is likely to rise as a result of the impact of Covid-19 and lockdown.
- Covid-19 is likely to have a long-term impact on population health. This includes an impact on mental and physical health (for example, Long-covid) and exacerbating a number of existing health inequalities.
- The lack of public transport was highlighted as a huge challenge for rural communities. The frequency of bus services meant that it was difficult for residents to get to facilities and services, and likely to have a worse impact on some groups, for example, disabled people, young people and older people.
- Community spirit is one of the main assets of both counties and this has been highlighted in the willingness of residents to help each other during the Covid-19 period.

- The lack of digital connection is a barrier for the people and businesses in the county. Working and teaching remotely during the Covid-19 period has highlighted the importance of broadband availability.

Economic:

- Changes in work sectors and work pattern are anticipated into the future. There is a need to ensure accessible opportunities for all in occupations such as science and technology.
- A high percentage of people in Anglesey and Gwynedd work in the skilled trades occupations (which include farmers and agri-workers). Brexit and the reduction in grants and financial support has had an impact on this sector.
- Poverty in all its forms is a concern across both counties. We have one of the highest percentages in Wales of fuel poverty. Response to the draft booklets highlighted concern about poverty, at a time when the cost of living in all its forms is rising.
- Low-wage jobs are a major concern and securing high value jobs is a priority for communities and residents of both counties. As well as its impact on the economy, it also makes it difficult to keep young people in the county, thereby affecting the Welsh language.
- House prices and affordability are a key concern of local communities across both counties and have a negative impact on the social, cultural, linguistic and economic well-being of areas. Another concern highlighted by communities is the second house / holiday homes situation. One indicator is the increase in 'hate crime' reported by the Police.
- Tourism contributes to the economies of Anglesey and Gwynedd and is an important work sector, but also an additional challenge for local services and nature. Covid-19 had a negative impact on the country's accommodation and food sector as a result of the restrictions, which has been more pronounced in tourism-dependent areas.
- There is concern about the state of the local economy of 'the high street' or 'town centre'. This has been highlighted in Bangor, Holyhead and several other towns.
- Compared to the all-Wales figure, a high percentage of year 11 school leavers in our area are NEET (known not to be in education, employment or training).
- Childcare provision is important for the economy of our areas. A lack of sustainable provision is affecting communities in some areas of both counties and there is also concern about the availability of Welsh-medium childcare.

Cultural:

- The natural environment is a vital resource that contributes to well-being and health as they enable our residents to be active in the open air.
- A lack of activities for children and young people is a concern for the communities of Anglesey and Gwynedd with a perception that this can lead to anti-social behaviour.
- Green spaces are vital to the wellbeing of our residents, but they need to be made available so they can be used by all.
- World Heritage Sites offer an opportunity to build pride in local areas and history (the Slate Landscape and Castles of Edward I), but there is concern of its impact on tourism and the need to deliver benefits to local communities.
- Residents expressed pride that we have a strong, vibrant culture which is reflected in the many societies, eisteddfodau, Young Farmers Clubs, shows and concerts that are held locally.

Link to the website: www.llesiantgwyneddaron.org

Appendix 2: How we'll work in the future?

The Gwynedd and Anglesey Public Services Board operates in line with seven leading principles. Five of these are the national sustainable development principles (**the five ways of working**) and two have been added by the Board locally. These principles will help us to work together, avoid repeating past mistakes and get to grips with some of the challenges we will face in the future.

The Welsh language	<i>The Welsh language will be a golden thread running through the plan. Indeed, it is a theme that cuts across all the Board's work and we will promote the use of the language in all aspects of our work and will work with communities to develop services and activities through the medium of Welsh.</i>
Tackle inequality	<i>We will continue to target local and national resources to tackle inequality and disadvantage in order to close the gap between the most privileged communities and the most deprived communities.</i>
Thinking long term	We will continue to gather data to ensure a better understanding of how communities look now and how they will look in the future as a result of factors such as demographic changes. We will also look at which national and regional changes are on the horizon and try to analyse the effect on our communities. By doing so, we can work together as partners and residents to plan services for the future.
Preventing problems	We will use trends data to identify the problems which will face our communities in the future and will develop and implement plans to prevent them. We will work with communities to enable them to do more to prevent issues from developing, and support programmes that can make a real difference in the long term.
Better collaboration	We will try to remove the barriers which prevent effective collaboration. We will also share information and good practice between Board members and our residents about what is being done to realise objectives and priorities. We will consider the Board's membership regularly and will ensure that the right partners are included in order to achieve our objectives.
Promoting integration	We will work in a way that will contribute to more than one goal where appropriate and in accordance with Welsh Government's national wellbeing objectives. We will try to integrate services if evidence shows that this gets the best results for our communities. We will consider other local and regional strategies and plans that work towards the same or similar goals and work together in order to achieve them.
Involve our communities	Our residents and our communities have an important role to play when planning services for the future and we will ensure that their perspectives and experiences are central to the process of planning the work of the Board. We will adopt the National Participation Standards for all ages and ensure that the Board works within those standards. We will ensure that people can communicate with us in their preferred language and medium.