

ISLE OF ANGLESEY COUNTY COUNCIL	
Report to:	Governance and Audit Committee
Date:	16 July 2026
Subject:	Strategic Risk Register Update
Head of Service:	Marc Jones Director of Function (Resources) and Section 151 Officer MarcJones@anglesey.gov.wales
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Nature and Reason for Reporting: The Governance and Audit Committee's terms of reference has an explicit requirement for the committee to review, assess and report on the effective development and operation of risk management arrangements in the council (3.4.8.8.1). As part of this responsibility, it will review the strategic risk register and seek assurance that management appropriately own and manage risks effectively, consider the adequacy and effectiveness in capturing and assessing the strategic risks and evaluate whether planned mitigations are appropriate and effective, making recommendations to the responsible risk owner where appropriate. (3.4.8.8.3) Assurance over risk management will also be a key element underpinning the Annual Governance Statement. (3.4.8.8.2)	

1. Introduction

- 1.1 This report presents the Strategic Risk Register (Appendix B refers) as at 30 June 2026, along with a heat map and a direction of travel report ([Appendix A](#) refers).

2. Ongoing risk management framework improvements

- 2.1 Reconfiguration of the council's risk management system (4risk) was completed in March 2026 in conjunction with our software provider, RSM. Since then, the comprehensively reviewed Strategic Risk Register has been uploaded to the system.
- 2.2 RSM provided a number of training sessions on the use of the 4risk system to officers during March and April 2026 along with specific system administrator training to the Strategic Support Officer and the Executive Manager (Leadership Team) along with the Internal Audit Team, as a contingency measure.
- 2.3 Zurich Resilience Solutions, the risk management specialist arm of our insurers, Zurich Municipal, provided risk management training to business managers, senior management and officers in June 2026, and was well-received.
- 2.4 The Executive Manager (Leadership Team) sits on both the Leadership Team and Management Team and continuously updates the Strategic Risk Register following these meetings. The Leadership Team also formally reviewed the Strategic Risk Register in June 2026.

3. Heat map

3.1 The heat maps below provide a summary of the strategic risks, detailing the number of inherent and residual risks. Risk ratings at the last update in February 2026 are shown in brackets.

Number of inherent risks

Almost Certain	5			(2)	3 (2)	2 (2)
Likely	4			(2)	1 (1)	
Possible	3			1 (1)	4	1 (1)
Unlikely	2					
Rare	1					
		1	2	3	4	5
		Insignificant	Minor	Moderate	Major	Catastrophic

Number of residual risks

Almost Certain	5					
Likely	4			1 (2)	1 (2)	1
Possible	3			5 (3)	1 (1)	
Unlikely	2			2 (2)	1 (1)	
Rare	1					
		1	2	3	4	5
		Insignificant	Minor	Moderate	Major	Catastrophic

4. Movement since the last update (February 2026)

4.1 A 'Direction of Travel' report is included at [Appendix A](#) which records the movement in risk score since the last update to the Governance and Audit Committee in February 2026.

4.2 This shows that the overall residual risk profile remains broadly stable, with the majority of strategic risks rated as Moderate or Major. However, two risks are currently rated Critical: STR0010 Physical Assets and the newly identified STR0012 Cyber Attack and Data Breach. The introduction of STR0012 has separated cyber and data breach exposure from STR0002 Digital Resilience, resulting in a reduced residual rating for STR0002 from Critical to Moderate. This provides greater clarity over the council's digital and cyber risk profile but also highlights cyber security and data breach as a key area requiring continued senior oversight.

5. Recommendation

5.1 That the Governance and Audit Committee takes assurance from the work that has been undertaken to date as part of the wholesale review of the strategic risk register, the reconfiguration of the risk management system, the staff training and the continuous review of the Strategic Risk Register.

Appendix A – Direction of Travel Report (February to June 2026)

Prefix	Risk	Inherent Rating (Impact x Likelihood)	Residual Rating (Impact x Likelihood)	Residual Direction of Travel	Residual Rating (February 2026)
STR0001	Finances and Financial Management	Critical (5:3=15)	Major (4:3=12)	=	Major (4:3=12)
STR0002	Digital Resilience (previously IT and cyber-attacks)	Major (4:3=12)	Moderate (3:3=9)	⬇	Critical (4:4=16)
STR0003	Safeguarding	Critical (4:5=20)	Moderate (3:3=9)	=	Moderate (3:3=9)
STR0004	Recruitment, retention and leadership continuity	Critical (4:5=20)	Major (3:4=12)	=	Major (3:4=12)
STR0005	Partnership	Major (4:3=12)	Moderate (3:3=9)	=	Moderate (3:3=9)
STR0006	Supply Chain	Critical (4:4=16)	Major (4:2=8)	=	Major (4:2=8)
STR0007	Welsh language	Major (4:3=12)	Moderate (3:2=6)	=	Moderate (3:2=6)
STR0008	Service Delivery and Modernisation (previously Future service planning)	Major (4:3=12)	Moderate (3:3=9)	⬇	Major (4:3=12)
STR0009	Governance and compliance	Critical (4:5=20)	Moderate (3:3=9)	=	Moderate (3:3=9)
STR0010	Physical Assets	Critical (5:5=25)	Critical (4:4=16)	=	Critical (4:4=16)
STR0011	Homes for local people	Moderate (3:3=9)	Moderate (3:2=6)	=	Moderate (3:2=6)
STR0012	Cyber Attack and Data Breach	Critical (5:5=25)	Critical (5:4=20)	NEW	

Appendix B – Strategic Risk Register – June 2026

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
STR0001	Finances and financial management Funding that is necessary to provide statutory services and deliver strategic objectives is reduced or not sufficient	Marc Jones - Director of Function (Resource) and Section 151 Officer	Critical (5:3=15)	Balances of over 5% of the annual budget held in reserve. Medium Term Financial Plan (MTFP) – MTFP for the period 2026/27 to 2028/29 approved. Regular financial monitoring and updates to leadership. Robust budgeting and forecasting processes. Earmarked Reserves Protocol in place December 2025 Audit and assurance - regular internal and external audits. Ongoing financial management training for relevant staff. Budgets set and tightly managed to secure reserves to deal with an emergency. Consider demographic changes and impacts on services where demand will increase. Lobbying - ongoing engagement with government and funding	Major (4:3=12)	Develop how the Council collects and analyses data, and the use of the data as a basis for annual budget setting. Promote and make effective use of the cost of change budget. Strengthen budget control by reintroducing a budget-retention approach, allowing services to retain a proportion of underspend for priority projects while requiring overspends to be funded from service reserves.	Dylan Williams / Marc Jones Leadership Team Marc Jones	Mar-27 Mar-27 Mar-27

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				bodies to secure adequate resources. Statutory service review completed during the 2026/27 budget setting process Historical revenue spending is reviewed to identify budgets that are no longer needed, overstated costs, or understated income, with the findings informing the annual budget-setting process.				
STR0002	Digital resilience Failure of critical digital services and recovery.	Rhys H. Hughes – Deputy Chief Executive	Major (4:3 =12)	Backup strategy is aligned to the business continuity requirements of the service who own the system (recovery) Service business continuity plans and the whole Council business continuity plan in place Governance framework in place to provide assurance on new strategic projects; Data, Digital and Technical, Digital Strategy Board and Leadership Team - Digital and Capital. The council's Digital Strategic Plan 2024-2029 provides a structured framework for digital development across the council.	Moderate (3:3 = 9)	Develop a defined and detailed critical systems list. Establish and maintain a full information asset register. Review incumbent backup and restore solution to ensure that all backups (local DC and cloud) are fully recoverable and immutable, ensuring excellent Recovery Point Objective (RPO). Review the Disaster Recovery Plan to reflect	Lynn Ball / Huw Ynyr Huw Ynyr Huw Ynyr Huw Ynyr	Jan-27 Mar-28 Mar-27 May-27

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				The Digital Education Strategic Plan 2026-2031 provides a structured framework for digital development with our schools. Alternative power source (diesel generators) supplied to both Data Centres Internet resilience with alternate routing over the PSBA Network Full and incremental backup with off-site tape storage for recovery and immutability A number of business and productivity systems have been migrated to the cloud, reducing the dependency on our local data centres, focusing instead on robust contractual obligations and supply chain security vetting.		the Council's current infrastructure and various cloud solutions. Schedule disaster recovery testing and exercises Schedule weekly backup recovery exercise ITSM (IT Service Management) needs to be reviewed, and appropriate Service Level Agreement provided against issue and change management to control and manage expectations	Huw Ynyr Huw Ynyr Huw Ynyr	Dec-27 Apr-27 Sep-28
STR0003	Safeguarding Missed safeguarding due to ineffective processes.	Fon Roberts - Director of Social Services and Head of Children Services	Critical (4:5=20)	Preventative measure - Trauma informed awareness and Age Friendly initiatives. Ensure that staff, members and the public understand their duty to report safeguarding concerns and are confident in the process to do so.	Moderate (3:3=9)	Extended Child Practice Review - Our Bravery Brought Justice - respond to recommendations and implement changes required. Approval of Safeguarding Strategic Plan 2026-2031.	Fon Roberts Sian Peacock	Aug-26 Sep-26

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				A Corporate Safeguarding Policy with clear governance arrangements in place for senior level reporting, policies and procedures within the council A training framework that provides a whole council approach to ensuring a workforce that is aware of key areas of safeguarding / exploitation / abuse and through safeguarding training at a level commensurate with their roles and responsibilities. A framework of policies and procedures to ensure a fully recruited and managed workforce that complies with statutory requirements - IACC recruitment and selection policy, DBS policy and safer recruitment policy. Safeguarding Action Plan, that focusses on whole council implementation and key areas where the corporate safeguarding board should keep an overview. Partnerships. Whole council, health, education, and police for co-ordinated interventions.		Review representation on the regional / sub-regional partnerships and ensuring cascading of information. Review of the corporate safeguarding policy The new corporate safeguarding policy shared with all staff via the Policy Portal. Implementation and roll out of the new part 5 Wales Safeguarding Guidance.	Susan O Jones Sian Peacock Sian Peacock Sian Peacock	Jun-26 Jul-26 Sep-26 Jun-27

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				Appropriate representation on statutory regional / sub-regional partnerships / boards. Implement learning from Single Unified Safeguarding Review (SUSR) and implement the process if a serious incident is reported. Continue to adhere to legislation and respond to changes.				
STR0004	Recruitment and leadership continuity Inability to recruit promptly and a limited talent pipeline may reduce workforce capacity, weaken leadership continuity, and disrupt service delivery.	Dylan Williams - Chief Executive	Critical (4:5=20)	Workforce planning - plans in place for all services. Exit interviews & new starter questionnaire in place for feedback to improve recruitment and retention strategies. Dedicated Career's Microsite that outline's the benefits of working with the Council. Social Media platforms used to advertise vacancies. Collaboration with School's /colleges / further education to develop and boost the care sector (Denu Talent). Talent pipeline processes in place and internal development programmes, e.g (Twf & Datblygu)	Major (3:4=12)	Introduce a recruitment and retention report / dashboard to monitor hard to fill roles. Report key trends at a leadership team / management team level on a consistent basis. Create and maintain critical roles register across all services, identifying business-critical posts, single points of failure, succession cover, and mitigation actions for each role. Develop an apprenticeship scheme as a further expansion of our "grow our own" strategy,	Eurig Williams Caroline Williams Elen Pritchard / Rhian Jones	Dec-26 Mar-27 Recruit in Mar-27

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				along with a graduate scheme Dyfodol Môn. Services to keep job descriptions and person specifications under review to ensure they are realistic and aligned with the labour market. Talent identification. Regularly review and identify future leaders via the annual development discussion. Fforwm Môn - a forum for the council's senior officers to receive, share and discuss.		ensuring the scheme is mapped to workforce plans, the critical roles register and known future skills gaps. Develop a targeted retention plan with services, using workforce data to agree service-level actions where retention risk is increasing. Introduce targeted timescales for each stage of the recruitment process, including approval to advertise, shortlisting, interview, conditional offer, pre-employment check and start date. Monitor exceptions and remove avoidable delays.	Caroline Willams Yvonne Winstone	Mar-27 Mar-27
STR0005	Partnerships Partnerships are ineffective, lack sufficient oversight, and may negatively	Susan Owen Jones	Major (3:4=12)	Formal partnership agreements with clear roles and responsibilities. Programme of strategic partners attendance at the partnership scrutiny committee in place.	Moderate (3:3=9)	Establish a forward work programme for partners to attend members briefing sessions. Improve internal information sharing processes (pre/ post	Angharad Hughes Susan O Jones	Oct 26 Oct 26

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
	impact service delivery and value for money.			Regular performance monitoring and review meetings. Due diligence checks on third parties. Service level agreements (SLAs), MOUs and contract management in place as required. Partnership register is in place and representation revised periodically.		strategic partnership meetings).		
STR0006	Supply chain Dependence on a limited number of key suppliers within the council's supply chain may result in delays to service delivery and reduced resilience.	Marc Jones - Director of Function (Resource) and Section 151 Officer	Critical 4:4 = 16	Supplier diversity and contingency planning. Regular supplier performance reviews and audits to identify key suppliers. Contractual clauses for delivery timelines and penalties. Approved supplier list Framework agreements Business continuity and disaster recovery planning. Close monitoring of critical and single points of failure in the supply chain.	Major 4:2 = 8	Recruit one additional post to increase team capacity and manage additional administrative demands arising from new legislation. Introduce new procurement system to support contract management, tendering, monitoring and reporting. Develop and Implement a Social Value Strategy to ensure consistent and meaningful inclusion and monitoring of Social Value in procurement processes	Marc Jones Gwen Thomas Gwen Thomas	Sep-26 Mar-27 Mar-28

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				Monitor what is happening in relevant sectors of the economy (e.g. construction) and a process established to escalate concerns promptly. Committed to the Welsh Government's code on Ethical Employment in Supply Chains. Follow the Procurement Strategic Plan and the template documents.		Develop a comprehensive contract register to identify essential contracts and support contract-specific planning. Produce an annual procurement report summarising activity, benefits delivered, and key risks.	Gwen Thomas Gwen Thomas	Dec-26 Jul-27
STR0007	Welsh language Failure to comply with Welsh language standards and policy, including requirements to promote and facilitate the use of Welsh.	Lynn Ball Director of Function (Council Business)	Major (4:3=12)	Welsh Language Policy * Maintain and regularly update the policy aligned with statutory requirements. * Utilise the learning and policy portals to ensure all staff and members are aware of the Welsh language policy and legislation as a mandatory policy. Staff training - provide regular training for all staff on Welsh language standards, expectations and customer service. Recruitment and support - consider Welsh language requirements of posts and implement the Welsh language skills framework.	Moderate (3:2=6)	Improve Welsh language impact assessment practices and procedures as part of the decision-making process. Formalise Welsh language complaints procedure in the context of wider complaint handling. Ensure library service system support fully bilingual delivery following Welsh Language Commissioner feedback.	Dyfan Sion Ffreuer Owen Ffreuer Owen	Apr-27 Dec-26 Sep-26

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				Implement the Welsh Language Promotion Strategy (and annual implementation plan) in partnership with the Fforwm Iaith. Performance monitoring - Annual self assessment survey and annual report prepared. - KPIs reported as part of the scorecard. Prepare quarterly compliance report for the attention of the Welsh Language and Equality Steering Group		Language standards to be presented to all staff via the Porth Polisi	Ffreuer Owen	Sep-26
STR0008	Service delivery and modernisation	Dylan Williams - Chief Executive	Major (4:3 =12)	The Council Plan 2023-2028 and strategic plans provide overall strategic direction and vision.	Moderate (3:3=9)	Development of new Council Plan 2028-2033 and associated strategic plans.	Dylan Williams	Sep-27
	Annual strategic service delivery planning and the annual budget setting process in place.			Development of a Modernisation Strategic Plan.		Huw Ynyr	Sep-27	
	Medium term financial plan (MTFP) for the period 2026/27 to 2028/29 approved.			Strengthen the council's use of data in strategic planning and decision making via the development of a Data Informed Strategic Plan.		Huw Ynyr	Feb-27	
	Workforce planning - plans in place for all services.			Develop workforce capability to strengthen digital, data, AI and		Huw Ynyr / Eurig Williams	Sep-27	
	Impact assessment process standardised and followed.							

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
	changing needs, demands and expectations.			The planning system is used to assess the wider impacts of any developments. Robust governance and performance management arrangements in place, i.e. strategic planning, service planning, scrutiny, audit and performance. Business continuity plans in place to support service resilience and continuity.		change management skills required to support service modernisation and future service delivery.		
STR0009	Governance and compliance Weak or ineffective governance may lead to non-compliance with statutory or regulatory requirements, leading to potential penalties and reputational damage.	Lynn Ball - Director of Function (Council Business)	Critical (4:5=20)	A robust governance framework – defined roles, responsibilities, decision making authority and escalation. Annual Governance Statement and identified improvement actions, which are scrutinised by a multi-disciplinary Governance Group drawn from across the council. Mandatory training programme – staff’s completion and understanding of mandatory eLearning is tracked and monitored through an eLearning system. Embeds expected behaviours, reduces the risk of non-compliance, and supports	Moderate (3:3=9)	Publish a summary of the council's constitution on the council website. Review the Scheme of Delegation. Provide training for new members of the Scrutiny and Governance Committees. Implement the information management Recovery and Improvement Plan. Develop the information management CRM.	Lynn Ball Lynn Ball Lynn Ball Lynn Ball Lynn Ball	Mar-27 Mar-27 Dec-26 Jan-27 Dec-26

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				consistent adherence to legal and organisational standards. An effective Internal audit programme provides independent, risk-based assurance over governance, risk management, and internal controls to senior leadership and the Governance and Audit Committee. Policy updates - up-to-date policies maintained in line with legislation and council needs. Mandatory policies are published to employees via a policy portal which tracks and monitors acknowledgement and understanding through built-in reporting. Provides evidence of compliance with regulatory and legislative obligations. Established organisational controls are in place, including financial procedures, governance and performance management frameworks, project management methodology, strategic planning processes, operational controls, structured staff communications,		Deliver the Scrutiny Development Plan.	Dyfan Sion	Jul-27

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				statutory officer oversight, and an internal audit programme. Regular training for elected members (including lay and co-opted members) on the code of conduct and constitution. Regular training for town and community councils on the code of conduct.				
STR0010	Physical Assets Council buildings and other assets becoming unusable due to poor condition.	Rhys Hughes - Deputy Chief Executive	Critical (5:5=25)	Asset register. Comprehensive and up-to-date inventory of council assets maintained, excluding housing. Condition surveys. Regular inspections and risk assessment conducted. Servicing, inspection and cyclical maintenance scheduled. The Towards Net Zero Strategic Plan 2026-2031 is embedded in asset management, establishing targets, guiding low-carbon investment decisions, and ensuring data collection and reporting. The Capital Strategy provides a structured framework for capital expenditure	Critical (4:4=16)	Provide training to officers on how best to use grant money. Implement and develop revised governance arrangements for asset management decision making via the Leadership Team - Capital & Digital. Business cases are developed using robust data, supporting a data-informed approach and ensuring clear, evidence-based investment decisions. Review the Community Asset Transfer Framework policy.	Elen Pritchard Dylan Williams Meilir Hughes Huw Percy	Sep-26 Dec-26 Mar-27 Mar-27

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
				The Asset Management Strategic Plan (2024–2029) provides a coordinated, strategic approach to managing assets in line with the Council Plan. The Smallholdings Management Strategic Plan (2026–2031) provides a planned approach to managing the estate, supporting strategic objectives and long-term viability.		Strengthen the governance of critical element tracking to identify, flag and escalate appropriately building maintenance requirements that places service continuity at risk. Collate and input building data into Property Management System to inform investment need and prioritisation. Milestones: Secondary Schools Consider how to maximise capital investment within the Council's budgets. Increase capacity to deliver the work programme on time. Identify how to use external grant funding effectively to safeguard assets.	Huw Percy Huw Percy Huw Percy Marc Jones Huw Percy Huw Percy	Mar-27 Mar-32 Dec-27 Mar-27 Mar-27 Mar-27

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
STR0011	Homes for local people Shortage of affordable and suitable accommodation to meet local housing needs.	Marc Jones - Director of Function (Resource) and Section 151 Officer	Moderate (3:3 =9)	Housing Strategic Plan in place - prioritises homes for local residents.	Moderate (3:2 =6)	Review the Local Housing Market Assessment (LHMA)	Ned Michael / Elliw Llyr	Oct-26
				Housing needs assessment. Local housing market assessment (LHMA) completed 2024-2029.		Ensure the new Anglesey LDP considers the scale of the local housing challenge and the adequate land is allocated to support sustainable communities.	Christian Branch	Mar-29
				Collaboration. Annual housing prospectus and deliver on the social housing delivery programme to identify and prioritise schemes for housing association and council housing development.		Analyse housing and homelessness data to assess the impact of housing interventions and inform future action.	Ned Michael / Elliw Llyr	Mar-27
				The council and other housing associations are working with local builders to increase the social housing stock.		Ensure all major development and infrastructure projects include early assessment of housing impacts, with mitigation measures identified and addressed through planning, partnership working and delivery plans.	Ned Michael / Elliw Llyr	Mar-27
				Apply measures to manage the impact of second homes, with additional income directed towards affordable housing and measures that benefit local residents.				
				Deliver on the social housing delivery programme and utilise the council tax premium allocation accordingly.				

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
STR0012	Cyber-attack and data breach A successful cyber-attack or data breach resulting in disruption to critical services, compromise of sensitive information, regulatory action, financial loss and reputational damage.	Rhys H. Hughes – Deputy Chief Executive Lynn Ball - Director of Function (Council Business)	Critical (5:5 = 25)	Mandatory cyber security awareness training for all staff	Critical (5:4 = 20)	Implement the actions arising from the Schools Cyber Security Audit	Huw Ynyr	Dec-26
				Ad-hoc phishing simulations		Recruit into 4 new roles supported by additional investment by the Council.	Huw Ynyr / Lynn Ball	Dec-26
				A series of software packages and procedures to reduce the risk of a Cyber attack against the Council.		Submit the objectives of the Cyber Assessment Framework (CAF) (to the WLGA):		
				IT security and acceptable use policies in place		Objective A: Managing Security Risk	Lynn Ball / Huw Ynyr	Mar-27
				Use of external, WG sponsored Cymru SOC to provide additional oversight, support and action in response to possible Cyber incidents		Objective D: Minimising Impact	Lynn Ball / Huw Ynyr	Mar-27
				Retain PCI-DSS accreditation (annual)		Objective B: Protecting against cyber-attack.	Lynn Ball / Huw Ynyr	Sep-27
				Conduct annual internal and external security health checks.		Objective C: Detecting cybersecurity events.	Lynn Ball / Huw Ynyr	Mar-28
				Retain PSN accreditation (annual)		Procure external assistance to establish Cyber incidence response procedures that will form the backbone of the Cyber Incident	Huw Ynyr	Oct-26

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
						Management playbooks that will feature in a mature CAF. Establish a Cyber Response retained service that can be instantly stood up if required. This will include expert cyber services such as forensic capabilities that go beyond the Council's skills and will be able to operate 24x7x365. Conduct regular Cyber incident simulations, including an annual whole Council exercise. Increase the SIEM transfer to the SOC to ensure the Cymru SOC service is maximised and in the best possible position to isolate and inform following possible cyber infiltration. Procure and configure additional security systems for patch management along with	Huw Ynyr Huw Ynyr Huw Ynyr Huw Ynyr	May-27 Jun-27 Oct-26 Mar-27

Risk Id	Risk	Risk owner	Inherent (Impact x Likelihood)	Controls / Existing controls	Residual (Impact x Likelihood)	Actions required	Action owner	By
						identity and access management. Relaunch the CAF Strategic Group following membership and TOR review. Develop a defined and detailed critical systems list (will also form the basis of CAF Objective B). Establish and maintain a full information asset register.	Lynn Ball / Huw Ynyr Lynn Ball / Huw Ynyr Huw Ynyr	Sep-26 Jan-27 Mar-28