



ANGLESEY AND GWYNEDD LOCAL SERVICES BOARD

**Minutes of the meeting held on 12th March, 2014
at 2.00pm in Coleg Menai, Bangor**

PRESENT: Dafydd Evans (Chair), Grŵp Llandrillo Menai
Cllr. John Arwel Roberts, Anglesey County Council
Geraint George, Gwynedd Council
Arwel Ellis Jones, Gwynedd Council
Rhodri Evans, Bangor University (deputising for Jerry Hunter)
Richard Parry Jones, Anglesey County Council
Peter Newton, North Wales Police
Anwen Davies, Cyngor Gwynedd
Sioned Rees, Welsh Government
Harry Thomas, Gwynedd Council
John R Jones, Medrwn Môn
Bethan Jones, Anglesey County Council

IN ATTENDANCE: Rhian Bayley-Hughes, Cyngor Gwynedd

1. **APOLOGIES**

Andrew Jones, Betsi Cadwaladr University Health Board
Doris Adlam, Probation Service
Councillor Dyfed Edwards, Gwynedd Council
Geraint Hughes, North Wales Fire and Rescue Service
Andy Jones, Probation Service
Huw Jones, Anglesey County Council
Aneurin Phillips, Snowdonia National Park Authority
Iwan Jones, Snowdonia National Park Authority
Glyn Jones, Grwp Llandrillo Menai
Cllr. Ieuan Williams, Anglesey County Council
Bethan Russell Williams, Mantell Gwynedd
Jerry Hunter, Bangor University

2. **MINUTES OF MEETING HELD ON OCTOBER 22nd, 2013**

The minutes of the previous meeting held on 22nd October, 2013 were confirmed as being an accurate record of the discussion at that time. It was the view of the Board that the proposed projects as submitted did not address the challenges facing public sectors across Gwynedd and Ynys Môn and as a consequence the actions noted in the minutes would not be resubmitted for action under the auspices of the Local Services Board.

2.2 **ANY MATTERS ARISING**

The Chair made reference to correspondence he had received from Lesley Griffiths, Minister for Local Government and Government Business requesting that consideration be given to the propriety of inviting the Police and Crime Commissioner to sit on the Local Services Boards in Wales.

The LSB **resolved** to extend an invitation to the Police and Crime Commissioner for North Wales to attend future meetings of this joint Local Services Board.

ACTION(S) ARISING:

Anwen Davies to ensure invitation is extended to the Police and Crime Commissioner for North Wales

3. **THE BOARD'S AMBITION, VISION, STRATEGIC DIRECTION AND FUTURE**

The Chair congratulated Anwen Davies on her recent appointment as the Gwynedd and Anglesey Senior Partnerships Manager.

Reference was made by the Chair to deliberations at the last meeting of the Local Services Board (October, 2013) concurring its vision and priorities to the future – particularly within the context of diminishing public sector funds and increasing

demands and expectations by citizens of public sector service delivery. It was agreed that it was timely to take stock of current arrangements in order to take the Board's vision and direction forward.

There followed 2 presentations to Board members – the first by Harry Thomas, Chief Executive of Gwynedd Council and the second by Bethan Jones, Deputy Chief Executive of the Isle of Anglesey County Council – on the potential of developing a very different ambition, vision and strategic direction for the Board to the future. Below is a resume of the salient key points:

- a. There was significant scope and real potential for a new, radical and progressive ambition to be adopted by the new joint Local Services Board in North West Wales;
- b. Diminishing public sector budgets and increasing demand required a very different approach to managing public service spend over the coming years – strategies grounded in early intervention, demand management and cost avoidance resulting in cashable savings. The Board needed to consider spearheading targeted interventions for individuals at the edge of care across the spectrum of public services;
- c. Experiences were shared from best practice sites across the border – which included a plethora of public services (examples cited included early years interventions, special needs education, integration health/social care, lifestyle/health improvements);
- d. It was opportune for the Board to consider the propriety of adopting a very different future evidence based strategy underpinned by intelligence, information and data;
- e. It would be prudent for the Board to consider adopting a small number of key priority areas as the basis of focus over the coming year or two;
- f. Consideration needed to be given to adopting the 7 key factors that had been identified to contribute to effective partnerships and Boards – leadership, governance & accountability, strategic direction, structures, funding, performance management & quality assurance and citizen engagement;
- g. The Local Services Board, if to make a real and tangible difference, needed to fully appreciate its ambition ensuring agreement to a set of common principles and understanding. This would include a set of leadership skills underpinning the work of the Board to the future;
- h. Reference was made to the significant implications of the Commission on Public Service Governance and Delivery (Williams Report) for Local Services Boards, partnerships and collaboration.

The deliberations of the Board focused on a consensus around embarking upon a transformation journey – adopting a different and dynamic ambition and vision. Reference was made the following in particular:

- Need to enter into dialogue with Welsh Government concerning flexibility of grant expenditure – which would require a strong narrative and supporting data;
- Acknowledgement of Welsh Government's role in ensuring and supporting the attendance and participation of all partners at the Local Services Board;

- Future ambition and priorities of the LSB to be grounded in a tangible rationale, smarter working and aspiring to Best in Class;
- Statistical analysis of prioritised work-streams would be a critical factor as the Board progressed with its new ambition – enabling informed decision-making on key future priority areas. This would require an injection of expertise in the Strategic Partnerships Unit in support of this function;
- Form needed to follow function of the Local Services Board to the future – the first step in the transformation journey would be an externally facilitated session for the Board on its ambition, vision and strategic direction.

RESOLVED:

- **The LSB members acknowledged that it was now timely to develop a new and progressive ambition, vision and strategic direction for the Board – giving greater credence than previously to bridging the funding gap in public services by ensuring more co-ordination of and focus upon demand management (improving public service systems to reduce failure demand). Also to include introducing a programme of interventions having a positive impact on behaviours which drive demand (co-design and co-production);**
- **To support a strategic direction striving to strike an appropriate balance between:**
 - **Effective demand management/spend in the short-term;**
 - **Effective multi-agency interventions having a medium/long term impact on service demands/spend/determinants;**
 - **Developments driven by national ring-fenced grant monies (community safety/children & young people in particular); AND**
 - **Appropriate and proportionate response in Gwynedd and Ynys Môn to the requirements of Welsh Government guidance on integrating partnerships and plans (Shared Purpose – Shared Delivery).**
- **LSB members agreed that an externally facilitated session should be the next step in the Board’s transformation journey. Objectives – articulate the ambition and vision of the Board and its key priority areas over the coming year or two (enabling the Board to make evidenced progress in pursuance of its emerging ambition). Details of the date to be confirmed (aim – to convene over the next 6-8 weeks);**
- **Ensure the development of an implementation plan to realise the Board’s emerging ambition and vision – grounded in SMART principles;**
- **Welsh Government to support the attendance and participation of all partners at the Gwynedd and Ynys Môn Local Services Board;**
- **Undertake a review of the structure and governance arrangements of the Board when the new ambition and vision have been articulated (following the principle of form follows function);**
- **An improvement journey to commence across Local Authority partnership arrangements to run in tandem with the transformation of the Board. This to include a review of the current skills mix of the**

Strategic Partnerships Unit giving particular attention to statistical analysis.

ACTION(S) ARISING:

- **Sioned Rees to raise the LSB's concerns in relation to grant funding constraints with Welsh Government.**
- **Sioned Rees to conduct with partner organisations absent from today's meeting to raise their awareness of the duty to support the LSB.**
- **Anwen Davies to arrange facilitated session for LSB members within 6 – 8 weeks.**

4. SINGLE INTEGRATED PLAN (SIP)

The LSB members discussed the progress made to date in developing the new joint Single Integrated Plan (SIP) for Gwynedd and Ynys Môn and the proposed timescale for completion and publication.

RESOLVED:

- **The SIP in its current development stage be updated to include agreements made at today's Board meeting prior to circulation to LSB members via e-mail for approval.**
- **The updated SIP to be presented to the scrutiny committees within both Local Authorities.**
- **That a revised draft SIP be developed over the next year to reflect the outcomes of the Board's current transformation journey.**

5. DATE OF NEXT MEETING

To be confirmed