



ISLE OF ANGLESEY AND GWYNEDD LOCAL SERVICES BOARD

Minutes of the meeting held on 27th January, 2015
at 2.00pm in Coleg Menai, Bangor

PRESENT:

Walis George, Grŵp Cynefin **(Chair)**
Geraint Hughes, North Wales Fire and Rescue Service
Jerry Hunter, Bangor University
Andrew Jones, Betsi Cadwaladr University Health Board/Public Health Wales
Andy Jones, Wales Probation
Richard Parry Jones, Isle of Anglesey County Council
Cllr Dyfrig Siencyn Lewis, Gwynedd Council (deputising for Leader of Gwynedd Council)
Dilwyn Owen Williams, Gwynedd Council
Peter Newton, North Wales Police **(Vice-Chair)**
Sian Purcell, Medrwn Môn
Ian Rees, Grŵp Llandrillo Menai
Sioned Rees, Welsh Government
Bethan Russell Williams, Mantell Gwynedd
Emyr Williams, Snowdonia National Park Authority
Ieuan Williams, Leader of the Isle of Anglesey County Council

In attendance:

Geraint George, Gwynedd Council
Anwen Davies, Gwynedd Council
Rhian Bayley-Hughes, Gwynedd Council
Gareth Hall, Energy Island Project
John Idris Jones, Energy Island Programme Director

1. **APOLOGIES**

Dawn Docx, North Wales Fire and Rescue Service

Marian Jones, Independent Board Member Betsi Cadwaladr University Health Board

Trevor Purt, Betsi Cadwaladr University Health Board

Julian Sandham, Office of the Police and Crime Commissioner North Wales

Bethan Jones, Isle of Anglesey County Council.

2. **MINUTES OF MEETING HELD ON 18TH DECEMBER, 2014**

The minutes of the meeting of the Local Services Board convened on 18th December, 2014 were confirmed as being an accurate record of the discussions.

Matters arising thereon:

- Sioned Rees, Welsh Government presented to the Board with a verbal update on the Wellbeing of Future Generations Bill. The White Paper would be published on 3rd February, 2015 and Royal Assent in April, 2015;
- Senior Partnerships Manager gave an update to Board members on the requirement to undertake an Annual Review of the Local Services Board and its Single Integrated Plan (SIP) in respect of 2014/15 and that preparations were underway to brief Partnership Board Chairs over the coming weeks;
- The Chair advised the Board of his attendance with the Senior Partnerships Manager at a meeting with representatives of the North Wales Regional Leadership Board/Welsh Government earlier today. The following was concluded:
 - LSB consensus to ongoing dialogue with representatives of the Regional Leadership Board jointly with representatives of the other 4 LSBs in North Wales;
 - These discussions considered to be a significant vehicle in seeking clarity around the status, mandate and governance of the regional boards.

3. **PRESENTATION TO THE BOARD – Energy Island: Wylfa Newydd**

Gareth Hall, Energy Island/Wylfa Newydd Project Manager presented to the Board on the implications of the proposed Wylfa Newydd development and its relevance to the Local Services Board.

The presentation to the Board focused on the significance of the proposed development for North West Wales and in particular the following aspects:

- A unique situation in the United Kingdom – the proposed development being the biggest private sector investment in Wales' history;
- There were a number of inter-related developments associated with the Wylfa Newydd project – decommissioning of current Wylfa plant, Land & Lakes development, Morlais (pilot schemes for energy off Holyhead), National Grid development programme;

- Timeline: 5 years to prepare the site, construction over a 4 year period with the 1st generator on-stream by 2025;
- **Next steps:** proceed to Stage 2 in the Planning process. The following aspects centric to endeavours:
 - ❖ Demonstrate a joined up approach;
 - ❖ Engagement of the public and 3rd Sector;
 - ❖ Utilise current structures, networks and processes of the Local Services Board and others;
 - ❖ Avoid duplication of effort;
 - ❖ Confront resource implications.
- **First priority:** assessment of current dashboard and baseline information as a starting point to update all relevant information/data sources thus ensuring a robust evidence base. This to form the basis to assess the impacts and benefits of the Horizon proposals – with a view to maximising the benefits. It was proposed that the Local Services Board would serve as a vehicle to identify and plug gaps in information/data and also exploit any cross-cutting themes

The following points were noted in particular during the discussion that followed the presentation:

- The adverse impacts stemming from the Wylfa Newydd development aligned with the LSB's 3 Key Priority Areas (Older People; Vulnerable Families and Sustainable Communities / Community re-generation) along with the 3 underpinning Enablers (Technology; Language & Culture and Engagement);
- Need for clarity around the leverage points in negotiations with the developers – underpinned by a robust evidence base with the developers offering a degree of social responsibility. Fundamental aim – secure the maximum benefits to local communities of the area;
- Wide reaching: a need to seek commitment/guarantee from the developers that a percentage of the posts created would be for local people;
- Need to add weight via the Local Services Board to build upon the platform set hitherto by the Isle of Anglesey County Council.

RESOLVED:

- **Programme ongoing dialogue with the Local Services Board over the coming months – with a view to ensuring synergy, avoidance of duplication and fully exploiting the benefits/minimising the adverse impacts of Wylfa Newydd;**
- **Ensure collaboration (and avoidance of duplication) between the Energy Island/Wylfa Newydd Project Office and the Local Services Board in preparing a robust evidence base to underpin the next development phase of Wylfa Newydd and the LSB Key Priority work-streams/wellbeing needs assessment (Future Generations Bill).**

4. LSB KEY PRIORITY AREAS

Each Key Priority LSB lead was asked to provide the Board with a verbal update on project team progress in agreeing high level proposals – in readiness for LSB sign-off on 31 March, 2015.

4.1 Key Priority 1 - Older People:

- *KP1 Older People* – Professor Jerry Hunter, Bangor University informed the Board of the consensus from his organisation to concentrate efforts on matters relating to dementia;
- Andrew Jones advised the Board that a meeting of the Project Team had not yet been convened but that presentations had been made to meetings of the respective County Forums in Gwynedd and Ynys Môn (January, 2015). A consensus view had emerged from these conversations that the next step should be concerned with facilitating a joint meeting of both Forums plus other relevant LSB partners in order to distil the priority proposals for consideration by the Board on 31/03/15. Dates had now been set for the 2 day Vanguard thematic session – Older People (9 & 10 March, 2015); unscheduled care/ discharge being the theme;
- The Board deliberated around the need to ensure synergy, avoid duplication/ creating any additional layers in the current “partnerships” structures. There was a real need to facilitate a conversation in order to identify which aspects could be addressed better, together;

4.2 Key Priority 2 – Dysfunctional Families:

- *KP2 Dysfunctional Families* - Peter Newton advised the Board that there had been an initial meeting of the Project Team. Early deliberations by the Team had identified the need to map current interventions as a first step (identify current provision, what added real value, gaps in current provision/geographical areas); that mental health was a recurring theme that would possibly feature in the high level proposals for Board consideration on 31/03/15;
- There had been significant discussion around the over dependence of grant funding regimes to finance early intervention/preventative interventions with public services core funding being utilised in response to increasing demand on services (reactive);
- There had been significant concern and subsequent discussion regarding the title of the work-stream – vulnerable/dependent families a possible alternative;
- The outcome of the 2 day Vanguard thematic session (10 & 11 March, 2015) would need to be reflected in the high level proposals presented to the LSB on 31/03/15.

4.3 Key Priority 3 – Sustainable Communities / Community Regeneration:

- *KP3 Sustainable Communities / Community Regeneration* – Project Team had met and a long list of possible proposals had been considered (totalling 12).

Partner organisations had been invited to present the evidence base/case for change within the framework set by the LSB. There was an initial view by the LSB lead that the proposals were a set of different proposals rather than one significant proposal which had the potential to deliver large scale transformation;

- This work-stream was potentially the catch all for the other 2 Key Priorities and mirrored the national Future Generations agenda;
- The next meeting of the Project Team would seek to identify current interventions by partners that sought to build sustainable communities;
- Economy had not featured in the discussions thus far – a conversation was to take place between the Gwynedd/Ynys Môn Local Authority representatives on the North Wales Economic Ambition Board with a view to identifying any potential gaps for LSB consideration.

RESOLVED:

- **KP1 Older People** – noted that there were groups in existence prioritising older people and working on specific projects. As a first step, the Board agreed that a joint meeting of the 2 County Forums be convened with an invitation extended to other relevant LSB partners. Objective: identify the initial long list of high level proposals for consideration by the Board on 31 March, 2015
[Andrew Jones/Jerry Hunter to action].
- **KP2 Dysfunctional Families** – noted that probable proposals would include the mapping of existing arrangements to identify crossovers that may exist for collaboration/rationalisation and potential gaps in the service. Mental Health was also another possible priority proposal;
- Views noted concerning the current title of the work-stream and the Project Team be invited to propose an alternative.
- **KP3 – Sustainable Communities / Community Regeneration** - noted that partner organisations had been invited to submit more information to evidence initial proposals.
- Note that the high level proposals from each Key Priority work-stream be submitted by the LSB leads to the Board on 31 March, 2015 for consideration/endorsement.

5. BOARD DEVELOPMENT PROGRAMME

Andrew Jones, BCUHB / Public Health presented to the Board on large scale change theory and the emerging themes, emphasising the need for an understanding of each other's organisational cultures and a need for an emergence of a development programme to engage other senior leads critical to LSB business.

The following points were noted in particular during the discussion that followed the presentation:

- There was a need for the Board to adhere to the principle of ensuring that the people of Gwynedd and Ynys Môn were centric to deliberations;
- Delivery for the people of North West Wales was also an underpinning principle of concern to the Local Services Board – the LSB being able to evidence progress for the citizens of the area;
- Did the LSB have all of the tools/skills/capabilities to realise its emerging ambition and strategic direction?

RESOLVED:

- **Continue deliberations concerning how the LSB should be enabled to further develop and grow – with a view to realising its emerging ambition and strategic direction (further LSB discussion at meeting on 31/03/15);**
- **Note the need to undertake a review of the current partnerships structure – ensuring the structure was fit for purpose to progress the 3 Key Priority work-streams over the next 2 years.**

6. LSB FORWARD WORK PROGRAMME

Submitted – a report on the robustness of the current forward work programme of the LSB for 2014/15 and a draft for 2015/2016 following initial steps taken by the Board over the past 6 months or so to transform itself. It was noted that the Forward Work Programmes had been reviewed to reflect conversations and decisions of the Local Services Board at its last meeting (convened 18 December, 2014).

RESOLVED:

- **With the following addition, it was confirmed that the revised Forward Work Programme was sufficient and robust to underpin the deliberations of the Local Services Board to year end (March, 2016):**
 - a. **2015/2016 Annual Review of Local Services Board / Single Integrated Plan – the review process to also include consideration of whether the current partnerships structure was fit for purpose in supporting the LSB to move forward with its key priorities/ transformation journey.**
- **Confirm that the first draft of the 2015/16 Forward Work Programme was sufficiently robust subject to deliberations at the next meeting of the Local Services Board on the Key Priorities work-streams (31/03/15).**

7. AUDIT OF THE LOCAL SERVICES BOARD

Submitted – a verbal update on Welsh Audit Office's (WAO) recent audit of the Local Services Board.

RESOLVED to note:

- **Welsh Audit Office (WAO) field work completed between late November, 2014 - January, 2015;**

- **WAO would submit its draft report to the next meeting of the Board (March, 2015).**

8. LSB JOINT SCRUTINY WORK-STREAM

Submitted – a report on progress to date in developing proposed joint scrutiny arrangements to underpin the work of the Local Services Board. The principle objective had been to consider how we might further develop robust scrutiny arrangements, providing an appropriate level of challenge to the Board jointly across both Counties to reflect the mandate of the LSB. Part 2 of the 2009 Local Government measure set out the requirement upon the LSB to:

“...local authorities should have in place effective scrutiny processes to ensure local democratic accountability for partnership actions...”

In light of Elected Member support (both Ynys Môn and Gwynedd Councils) during September, 2014, work had progressed in developing joint LSB scrutiny arrangements. Below is a resume of developments thus far:

- Multi-agency Task & Finish Project Group established. Membership hitherto included Betsi Cadwaladr University Health Board, North Wales Fire & Rescue Service, North Wales Police, Snowdonia National Park, Local Authorities. The Group had recently negotiated 3rd Sector representation;
- Full options paper developed outlining the possible joint scrutiny models for consideration by Elected Members of both Local Authorities;
- Negotiated input and mentoring by the Centre for Public Scrutiny (CfPS) throughout the process of developing the joint scrutiny options for Ynys Môn and Gwynedd;
- Consideration of the joint scrutiny proposals by the Elected Member scrutiny committees of both Local Authorities earlier in the New Year.

RESOLVED:

- **Note progress to date in developing joint scrutiny arrangements to underpin the work of the LSB;**
- **In light of deliberations, to support the proposal to establish a Joint Gwynedd and Ynys Môn LSB scrutiny PANEL;**
- **Note the best practice prospects and national significance of this work-stream**

9. ROUND TABLE DISCUSSION – PARTNERS’ FINANCIAL PLANS: 2015/16

The Health Board were invited to share their respective organisation’s financial plans in respect of 2015/16. A resume of these plans is noted below:

- 2014/15 - Health Board was £80m (6.3%) short on the base budget;
- Considerable pressures on budgets were staffing costs (agency staff costs in order to maintain safe rotas) and also unavoidable additional activity costs;
- Month 9 (2014/15) predicted a £27m shortfall which posed a significant challenge for the Health Board;
- 2015/16 – predictions indicated an equally challenging financial position for the Health Board with a forecast of an approximate 6% shortfall in the base budget.

This position would require the Board to consider its current configuration of health care services.

RESOLVED:

- **Note and amend partners' current financial plans in respect of 2015/16 to reflect the Health Board financial position.**

10. SHARING OF EXPERTISE ACROSS PARTNERS

Dilwyn Williams posed a question to the Local Services Board around the principle of sharing specialist skills/expertise across partners.

RESOLVED:

- **As a first step, arrange a Gwynedd, Ynys Môn and Bangor University conversation to ascertain possible areas of collaborations requiring a specialist skills mix;**
- **Include potential joint working projects as a standing item on the Board agenda.**

11. DATE OF NEXT MEETING

RESOLVED to note the arrangements made to convene the next meeting of the Local Services Board on 31 March, 2015 in the Seminar Room, Coleg Menai, Bangor, Gwynedd.

Agenda Items:

- **3 Key Priority work-streams – consider draft high level proposals;**
- **WAO audit of LSB – presentation by WAO on draft audit report;**
- **2014/15 Annual Review – further consideration;**
- **Wellbeing of Future Generations Key Milestones – for consideration;**
- **LSB Joint Scrutiny work-stream;**
- **2015/16 Forward Work Programme – review.**

Closed at 4.20pm