

Isle of Anglesey County Council

Report to:	The Executive
Date:	16/6/2026
Subject:	Annual Delivery Document 2026/27
Portfolio holder(s):	Robin Williams
Head of service / director:	Huw Ynyr
Report author:	Gwyndaf Parry
Local members:	N/A

A – Recommendation(s) and reasons

It is recommended that the Executive adopt the Annual Delivery Document for delivery during 2026/27.

The Annual Delivery Document outlines the Council's annual work programmes which are designed to meet the aims of the Council Plan. It provides more operational detail in line with the six strategic objectives versus specific aspects of the annual provision.

B – What other options did you consider and why did you reject them and/or opt for this opinion?

No other option considered, this is an expectation under the Council's constitution

C – Why is this a decision for the Executive?

This matter has been delegated to the Executive Committee in the Council's constitution

Ch – Is this decision consistent with policy approved by the full Council?

Yes because it provides the detail about how the Council will realise the expectations of the Council Plan previously adopted by the full Council.

D – Is this decision within budget approved by the Council?

Yes

Dd – Assessment of potential impacts (if relevant)

1. How does this decision affect our long-term needs as an island?

This strategic document sets out actions aimed at being realised during 26/27 in order to work towards the realisation of the strategic objectives of the Council's Plan.

2. Is this a decision that is anticipated to prevent future costs/dependencies on the Council? If so, how?

n/a

3. Have we collaborated with other organisations to come to this decision? If so, with whom?

A number of the actions outlined within the DGF include working collaboratively with partners in order to realise our strategic aims.

4. Have the citizens of Anglesey played a part in drafting this way forward, including those directly affected by the decision? Explain how.

The citizens of Anglesey were consulted extensively prior to the adoption of the Council's Plan 2023-2028 and various of the workstreams will be further consulted on during the implementation phase.

5. Note any potential impact this decision would have on the protected groups under the Equality Act 2010.

N/A - Impact Assessments will be carried out on workstreams linked to the Annual Delivery Document in order to assess the impact of any changes on equality and the Welsh language.

6. If this is a strategic decision, note any potential impacts the decision would have on those experiencing socio-economic disadvantage.

7. Please note any potential effects that this decision would have on opportunities for people to use Welsh and not treat the language less favourably than English.

n/a

E – Who did you consult with and what were their comments?

1. Chief Executive / Leadership Team (mandatory)	This issue was considered by the TA and their comments are reflected in the report
2. Finance / 151 Officer	As above
3. Legal / Monitoring Officer (mandatory)	As above
4. HR	As above
5. Property	
6. IT	
7. Procurement	
8. Scrutiny	This matter was considered by the Corporate Scrutiny Committee on the 10/6. The chairman of the committee will report back at this meeting.

9. Local members	
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F – Appendices

Annual Delivery Document 2026/27

Ff – Background papers (contact the report author for more information)

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Annual Delivery Document 2026/27

Published: June 2026

Annual Delivery Document

This document looks closely on the work the Council undertook during 2026/27 to fulfil the ambitious aspirations that have been set under each of the strategic objectives in the 2023-2028 Council Plan.

Council Plan 2023-2028 – Strategic Objectives

The Council Plan is the main document that is central to all decisions made on every level; provide a framework for planning and driving priorities forward; shaping annual expenditure; monitoring performance and progress.

The vision of the Council Plan is:

‘Create an Anglesey that is healthy and prosperous where people can thrive.’



Welsh Language

Increasing opportunities to learn and use the language



Social Care and Wellbeing

Providing the right service at the right time



Education

Ensuring an effective provision for today and for future generations



Housing

Ensuring that everyone has the right to call somewhere 'home'



Economy

Promoting opportunities to develop the island's economy



Climate Change

Responding to the crisis, tackling change and working towards being a net zero organisation by 2030

Values

The Council's core values are at the root of everything we do, shaping our culture and lead the way in which we make decisions, work with partners and provide services.



Respect

We are respectful and considerate towards others regardless of our differences.



Collaborate

We work as a team, with our communities and partners to deliver the best outcomes for the people of Anglesey.



Honesty

We are committed to high standards of conduct and integrity.

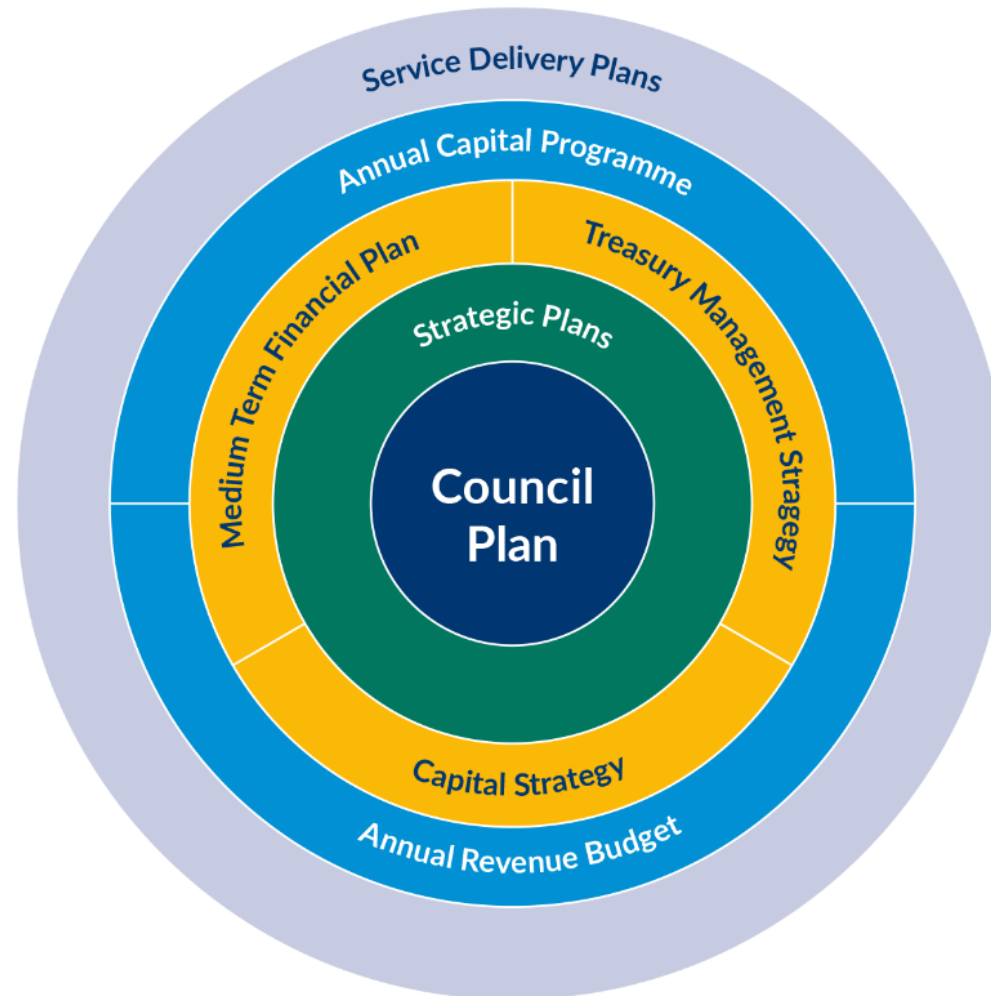


Champion the Council and the Island

We create a sense of pride in working for the council and present a positive image of the council and the island.

The Strategic Circle

The strategic circle identifies the plans that are in place to ensure that we can deliver our priorities and objectives.



The Welsh Language

Increasing opportunities to learn and use the language:

By 2028 we will have:	In 2026/27 we will:
Ensured that when our Welsh language promotion strategy is revised in 2026 it is appropriate to respond to the results of the last census	<ul style="list-style-type: none"> • Receive assurance from the Welsh Language Commissioner about the expectations of the new strategy • Ensure approval for the new Welsh Language Promotion Strategy and bring it into force.
Updated our Welsh language policy and developed a new policy on the use of Welsh in the workplace	<ul style="list-style-type: none"> • Measure staff’s understanding of the new Welsh Language Polisi and Standards • Conduct a secret shopper review of the Welsh language provision within Council services • Self-asses our compliance with the Welsh Language Standards.
Expanded our training offer to create increased opportunities for our staff, councillors, partners and the island’s residents to develop their Welsh language skills	<ul style="list-style-type: none"> • Continue to work with Learn Welsh North West to provide opportunities for staff and elected members, so that they can improve their Welsh language skills by: <ul style="list-style-type: none"> ▪ Hold five Welsh language classes ▪ Organise campaigns, at least once a month, to encourage people to use the Welsh language ▪ Work with partners to increase the use of the Welsh language in the workplace. • Put a plan in place to increase the use of the Welsh language in leisure and sports.

Social Care and Wellbeing

Providing the right service at the right time:

By 2028 we will have:	In 2026/27 we will:
Review and modernise the way we provide care and support	<ul style="list-style-type: none"> • Work together to approve the Age Friendly Island Strategic Plan, and bring it into force: <ul style="list-style-type: none"> ○ Develop our prevention programme by identifying a convenient location that offers opportunities to assess, promote and develop independent living skills. • Transform day services by continuing to work with partners to provide day activities in community locations, and to expand the model following engagement • Work to manage the low number of young people and people who leave care who aren't in Education, Employment or Training (NEET), and work to lower the numbers again, wherever possible. • Welcome over 500,000 visits to Môn Actif centres • Operate a new and modern booking system for activities, that will facilitate online membership payments • Invest £2.5m in Môn Actif facilities: <ul style="list-style-type: none"> ○ Plas Arthur; improve and modernise to include a reception, café, soft play, fitness studio and changing rooms ○ Amlwch; invest in the wet changing rooms • Ensure that a modern Social Care database (Mosaic Connecting Care) is active.
Improved and extended the supported housing provision	<ul style="list-style-type: none"> • Modernise and make the most of 'Supported Housing' by creating additional capacity of 12 units of high standard: including: <ul style="list-style-type: none"> ○ The old market location, Valley (4 units for 7 people) ○ Pencoed, Rhostrehwfa (4 units – 3 have been filled, space for one more) ○ Maes y Ffridd, Gwalchmai (4 units) ○ Identify other appropriate locations across the Island. • Identify an additional programme of 3 properties to meet the needs of service users.

<p>Extend opportunities for people to receive care closer to their local communities</p>	<ul style="list-style-type: none"> • Increase participation in integrated community hubs, holding a minimum of 6 Community Forums and expanding accessibility in the hubs by providing community prescribing services in some of these hubs • Work with key partners and community organisations to develop preventative opportunities to improve the health and wellbeing of individuals, including: <ul style="list-style-type: none"> ○ Open the Community Hub in the Glanhwfa Centre – and create additional support activities for the user and carer in the Anglesey Dementia Centre by October 2026 ○ Expand the Nifty60s programme by October 2026 ○ Work with the Seiriol Alliance to pilot a community transport project by looking at the success of other areas • Help lonely and isolated people by organising 11 events that bridge generations: <ul style="list-style-type: none"> ○ 2 Sporting Memories events ○ 4 Boccia games between generations ○ 5 activities between generation by March 2027 • Encourage 500 individual to contribute to the Dementia Actif plan.
<p>Developed additional internal provision for looked after children, Cartrefi Clyd and foster carers</p>	<ul style="list-style-type: none"> • Identify a property for one further Cartef Clyd on the island (one bought in 25/26) • Establish six additional foster care placements during 2026/27 • Expand and improve childcare provision: <ul style="list-style-type: none"> ○ Improve children’s eligibility ○ Increase the number of children that take advantage of the childcare offer ○ Improve the quality of childcare locations ○ Measure parents’ satisfaction

Education

Ensuring an effective provision for today and for future generations:

By 2028 we will have:	In 2026/27 we will:
<p>Ensure that the communities for learning modernisation strategy creates effective schools with strong leadership and an appropriate teaching environment</p>	<ul style="list-style-type: none"> • Prepare and present a strategic outline business case to Welsh Government during Q1 of 2026/27 • Present a <i>New Project Request</i> for a new building for Ysgol Uwchradd Caergybi to WEPCO at the start of Step 1 MIM • Prepare and operate a new strategic plan, to develop a better working relationship between current post 16 education providers. • Modernise new information management systems for schools to improve their efficiency.
<p>Develop the Welsh language across all learning settings by realising the aims, objectives and outcomes set in the 'Welsh in Education Strategic Plan'</p>	<ul style="list-style-type: none"> • Immerse 96 pupils with little or no Welsh skills through the language centres • Support 3 schools to uphold their self-improvement plan, CSGA, by engaging with senior managers, Language Centres and the Language Charter officer.
<p>Ensure the best possible experiences and progress for children and young people by delivering the Curriculum for Wales in all learning communities across the island</p>	<ul style="list-style-type: none"> • Operate the MCD strategic plan and work with schools to improve attendance in Anglesey schools to 95% • Review, amend and modernise the educational offer in the Oriel/Archives and Libraries for schools • Ensure that the Curriculum for Wales, assessment and transition processes are in operation in every school. Senior Managers to conduct visits – educational trips / audit books / talk to learners and practitioners • Collect and audit school transition plans to determine if they successfully meet the requirement • Primary/Secondary joint working plans – ensure that these plans meet the requirements / outcomes successfully • Ensure that every catchment works together, from school to school, to support children and young people to develop their skills and digital skills

	<ul style="list-style-type: none"> • Work to 100% complete Group A, B and C safeguarding training for staff that need the relevant training level • Work towards becoming a Trauma Informed Island supporting two more schools to achieve TIS accreditation • Create new ALN, Inclusion and Engagement services that can meet the needs of learners and support schools • Review provision map processes for Additional Learning Needs (ALN) and Inclusion in schools to facilitate the work of monitoring and measuring the suitability, quality and results of ALN learners
<p>Increase educational opportunities for adults so that Anglesey's residents can continue to develop personally throughout their lives</p>	<ul style="list-style-type: none"> • Work to reach 50% of schools offering community spaces • Work with partners so that most of our schools open their facilities outside school hours to encourage children and their families to take part in educational and community activities. • An annual questionnaire to be shared to measure the impact of the scheme • Implementation of the Adult Education Service Delivery Plan in the Community. Supervise the provision of the Gwynedd and Anglesey Adult Education Network; Monitoring through reports on the provision which is supplied quarterly.

Housing

Ensuring that everyone has the right to call somewhere 'home':

By 2028 we will have:	In 2026/27 we will:
Address the energy efficiency/fuel poverty agenda and work towards achieving the Welsh Housing Quality Standards II	<ul style="list-style-type: none"> • Increase the number of properties that comply with the SAP 75 SATC 2023 energy target from 30% to 40%; target increase of 400 properties • Ensure that all the Council's properties have a Target Energy Pathway.
Open a third extra-care housing scheme with plans in place for a fourth	<ul style="list-style-type: none"> • Confirm planning right for Extra Care in Tyddyn Mostyn, Menai Bridge • Commencement of construction work during quarter 1 of 26/27 • Permanent engagement with residents to raise awareness about the scheme and respond to enquiries.
Increase the choice and number of homes available for the island's residents, together with assisting households to purchase their first homes	<ul style="list-style-type: none"> • Review the Common Policy on Housing Allowance (PCOT) to incorporate lessons learned from the current PCOT along with legislative changes of launching a new PCOT in 2025 • Development of 31 new houses • Facilitating the renovation of 70 empty houses • Assisting up to 32 first time buyers enter the housing market, as well as 3 have received help through the Anglesey Buying Help Scheme.
Conduct a housing market needs assessment, together with an annual housing prospectus, allowing us to report on the increase in the supply of affordable housing	<ul style="list-style-type: none"> • Carry out the vacant property conversion action plan 31 March 2027, including: <ul style="list-style-type: none"> • Assessments completed • Housing prospectus in place.
Agree on the priorities for tenant participation activities and the allocation of resources to include the voice of our tenants in our services	<ul style="list-style-type: none"> • Delivering our Customer Experience plan - 10% increase per month in CRM contacts from tenants • Review and improve our use of data to provide insight into areas that are under-performing and improvements to our performance reporting.

Economy

Promoting opportunities to develop the island's economy:

By 2028 we will have:	In 2026/27 we will:
Support low carbon energy production schemes	<ul style="list-style-type: none"> • Working with partners such as GBE-N to realise the SMR program, reducing the impact and ensuring the best socio-economic benefits for local people • Influence and collaborate with the UK Government, Welsh Government and other key stakeholders on large-scale energy developments • Agree and sign the PPA (between GBE-N and IACMC) for carrying out statutory permitting matters. • Update Wylfa's Supplementary Planning Guidance (SPG/SPG).
Work together to realize circular economy objectives	<ul style="list-style-type: none"> • Review arrangements to collect items that can be reused (rather than recycled).
Develop new business units to help local businesses grow and develop	<ul style="list-style-type: none"> • Continue to make progress with the North Anglesey Economic Regeneration Plan by: <ul style="list-style-type: none"> ○ Securing capital funding in order to build new business units and redevelop the Marine Terminal building, with work on the site having started; ○ Secure additional grant funding to support project development activities and other interventions; ○ Working and engaging with the private sector to attract investment to the Island; ○ Target investment and regeneration efforts in the High Street; ○ Support site owners in their efforts to tackle brownfield sites and sites of concern • Overseeing the provision of the Anglesey Town Center Improvement Strategic Plan

	<ul style="list-style-type: none"> • Continue to allocate grants and lead on town centre interventions, and allocate funding through the Levelling Up Fund and the Town Transformation initiative which is supported by the Welsh Government • Develop and approve a Strategy and action plan for the Island, for the National Lottery Heritage Fund's 'Heritage' initiative.
<p>Capitalise on additional investment for the benefit of the local economy</p>	<ul style="list-style-type: none"> • Collaborate with key stakeholders to move forward, ensure and establish a successful Free Port Program in Anglesey in accordance with Welsh and UK Government requirements, and establish sound governance arrangements • Aim for the Free Port to be fully operational by October 2026. A Memorandum of Understanding has been formally signed by the UK Government, the Welsh Government and Isle of Anglesey County Council, with the agreement unlocking £25 million worth of funding. • As a result of support from the Freeport capital funding, work will begin on clearing and demolishing on the Peboc site, preparing for developments and investments in the area in the future. • Securing external funding to address the needs of the Island and economic opportunities on Anglesey e.g. Pride in Place Impact Fund, Local Growth Fund and Lottery Heritage Fund.
<p>Grow and promote the visitor economy in a respectful and sustainable manner to secure benefits for our communities and visitors</p>	<ul style="list-style-type: none"> • Provide the Designated Landscapes action plan to ensure that the priorities of the Council and the Welsh Government for restoring nature and mitigating climate change are realised • Work with partners to provide tree planting programs and river catchment work to help improve water quality • Offer more opportunities for farmers in the Designated Landscapes and the buffer zone to improve habitats • Work with farmers to provide a sustainable farming model, through the Ffermio Bro experiment of the Sustainable Farming Scheme • Provide a variety of activities to protect and enhance the special qualities of the AONB

	<ul style="list-style-type: none"> • Implementation of the Ynys Môn Destination Management Plan (2023-2028): • Establishing a New Destination Partnership • Deliver key projects to improve infrastructure and visitor experience reducing negative impact and pressure. Lead on improvements to the maritime infrastructure to support the tourism sector. • Collaborate with the Welsh Government to improve activities for visitors on cruises arriving in Holyhead • Consultation with residents and businesses on the Visitor Levy to decide if the Levy is introduced on Anglesey • Focus on improving the Coastal Path by using external funding sources, and link these improvements with nature improvement projects in order to enrich the experiences of those who use the coastal path <ul style="list-style-type: none"> ○ Finding sites for significant improvements, following a delivery survey on habitat improvement opportunities and, ○ Using the Local Growth Fund to increase current funding for the Coastal Path to improve the path.
<p>Redevelop redundant industrial sites and brownfields</p>	<ul style="list-style-type: none"> • Support landowners to redevelop industrial sites, including: the former Anglesey Aluminum site, the Two Sisters site, Rhosgoch, Octel (Amlwch), Llangefni and the former Lairds industrial site in Beaumaris. • Develop a preferred Strategy document for the LDP which will outline the vision, objectives and options for developments and the use of land on Anglesey.

Climate Change

Responding to the crisis, tackling change and working towards being a net zero organisation by 2030:

By 2028 we will have:	In 2026/27 we will:
Minimised our direct carbon emissions to ensure that the net zero 2030 target is achievable	<ul style="list-style-type: none"> • Carry out actions to reduce the Council's emissions identified in our Annual Plan Towards Net Zero 26/27 and monitor them in the Zero Net Steering Group. • Drive the Fleet Transformation Plan forward by increasing the number of low carbon vehicles (dependent on capital and grant funding), and: <ul style="list-style-type: none"> ◦ Experiment with a home charging scheme for the Council's electric vehicle fleet ◦ Install additional charging points for fleet vehicles on Council sites • Install solar panels on the Council's buildings dependent on using the Salix budget.
Increase recycling rates	<ul style="list-style-type: none"> • Work towards achieving the Welsh Government's recycling target of recycling 70% of the Council's domestic waste, through: <ul style="list-style-type: none"> ◦ Analysing the results of the consultation ◦ Adopting changes to the recycling service • Increase recycling rates for waste collection from Council buildings to 60% • Reduce fly tipping incidents.
Ensure that services consider climate change and biodiversity as fundamental issues when reaching decisions	<ul style="list-style-type: none"> • Completion of Lôn Trearddur and Bodffordd flood control plans • Implement a number of small scale flood prevention schemes • Develop flood prevention plans and submit grant applications to realise them in the future.
Create extensive low carbon travel options for the island's residents and visitors	<ul style="list-style-type: none"> • Develop an active travel plan and implement it in Benllech and another workplace • Trial a community transport scheme to connect rural areas with main transport routes • Extend the public electric vehicle charging point network across the island.